

**Arbutus Middle School  
Community School Progress Summary 2019-2020  
Principal Michelle P. Feeney**

<p><b>BCPS Vision:</b> Baltimore County Public Schools will be among the highest performing school systems in the nation as a result of creating, sustaining, and investing in excellence for every student, every school, and every community.</p>	<p><b>School Mission:</b> Arbutus Middle School embraces the challenge of ensuring success for every student. We strive to create opportunities for all students to experience academic, personal, civic, social, and vocational growth. We work together as a school community to provide a visibly safe, disciplined, inviting, and nurturing environment. At Arbutus Middle School, we believe that middle school is a time when students grow as creative and critical thinkers. Our mission is to help our students develop into life-long learners who are college and career ready.</p>
<b>Literacy</b>	
<b>Goal: All students will achieve literacy proficiency as indicated by the MCAP assessment.</b>	
<b>Raise the Bar</b>	<b>Close the Gap</b>
Raising the Bar Key Action: Teachers will teach students to monitor their comprehension while reading a variety of texts by asking and answering questions, organizing text information with graphic organizers, generating main ideas and summaries, and discussing their developing understanding with a teacher and their peers.	Closing the Gap Key Action: Teachers will design effective lesson plans, using the Elements of Effective Teaching and Learning Guide, aligned to MDCCR standards for ELA (reading, writing, language, and/or speaking/listening) in order to scaffold to promote rigorous instruction.
<b>Math</b>	
<b>Goal: All students will achieve mathematics proficiency as indicated by the MCAP assessment.</b>	
<b>Raise the Bar</b>	<b>Close the Gap</b>
Raising the Bar Key Action: Teachers will design effective lesson plans that utilize formative assessment to check for student understanding and drive instructional practices for teachers.	Closing the Gap Key Action: Teachers will support productive struggle in learning mathematics for our students using elements of Effective Teaching of Mathematics.
<b>Climate</b>	
<b>Goal: AMS will improve attendance for all students.</b>	
<ul style="list-style-type: none"> <li>• <b>Promote positive relationships between peers, students and adults, by modeling</b> appropriate strategies and compassionate language to enhance the development of middle school students.</li> <li>• Reinforce and support the values of P.R.I.D.E through implementation of the PBIS program with fidelity, proactively teaching students PBIS protocols, and creating 21<sup>st</sup> century learners.</li> <li>• Increase student engagement using equitable practices, attendance monitoring, incentives, providing leadership experiences, and student voice. Experiences include after-school programs/events, student ambassadors' program, grade level recognitions, and mentoring.</li> </ul>	